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From: Bob Metcalfe

Org: SDD/SD System Architecture

Subject: LSI Digital Processor Program

Number Two

Distribution: Bob Belleville, John Ellenby, Howard Kakita, Bill Kennedy, Walt Klein, Butler Lampson, Hal Lazar, David Liddle, Bill Lynch, Bob Metcalfe, Bob Ruebel, Bob Spinrad, Chuck Thacker, Tim Townsend, Vince Sodhi, Jerry Szelong, Jim White, Ron Wickham

References: A. LSI Digital Processor Program (Number One), Bob Metcalfe, 11 May 1978, attached.  
C. LSI D0, Henry Samulon, 23 February 1978.  
D. LSI D0, H.A. Samulon, 12 May 1978.

This memo is the second in a series responding to the request that I work with ED to develop task plans for the LSI Digital Processor Program to which monies, headcount, and Altos have been allocated in 1978 via a transfer agreement for SDD responsibility spending in ED. The first memo in the series, reference A, is attached for your convenience; it has thus far generated a response from ED in Howard Kakita's memo of 17 May, reference B, in which it is agreed that ED/EDC's LSI Digital Processor Program (1) will begin in June, (2) will produce an LSI D0 Requirements Specification in September, and (3) will result in detailed task plans for SDD review in December.

Following the interview with Chuck Thacker which led to reference A, I met with Butler Lampson to get his ideas. Butler was in general agreement with the contents of my previous LSI memo, reference A. In the following, based on my conversation with Butler, I attempt to take the next step in resolving a few major strategy questions. While Chuck and I and now Butler see eye to eye on many points, I take the liberty here to state things only as I see them, not attempting consensus. Perhaps some controversy will result this time. Your (written) comments are (again) invited.

Recall that the objective of the subject LSI program is to reduce Star's UMC, that UMC reductions will come mainly from lower power and packaging requirements, and that significant, if not dominant, UMC contributions come from peripherals.

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The LSI program's organizational problems must be solved soon.

With much of the MSI program behind us and painfully remembered, we are all anxious to solve the LSI program's organizational problems early. It is true that we are all a bit older and wiser and more cooperative, but many stale rivalries persist and fresh ones loom. We have technical rivalries among Parc, SDD, ASD, ITG/ED/DPD, ED/DPP, ED/SPG, OSD, ITG/PD, and DSD. On one new and especially important front, we have ITG/ED's Microelectronics Center in El Segundo and Corporate Research's advanced LSI programs in Palo Alto. It is likely that such rivalries and the organizational problems they imply will be even more formidable for LSI than they were for MSI.

It is my judgement that the LSI program will fail to meet its objectives if hard interfaces are enforced among the organizations formally chartered to handle its various pieces. A small and committed team of skilled individuals from the various contributing organizations should be formed to design the LSI Star and to direct its implementation. LSI Star Team expertise should span Pilot, Mesa, communication, peripherals, processor architecture, design automation, and certainly LSI microelectronics. This LSI Star Team is similar to that proposed by Henry Samulon in reference D, with a change in emphasis intending to soften the interface between software, processor architecture, and microelectronics. I propose that I be asked by XBS to take on the task of establishing the composition of such a team and nominating its five or so members.

Custom LSI should be launched, but will not reliably meet a 3Q81 IMO.

One major strategy question is whether a 3Q81 LSI Star is to be built using custom LSI chips from within Xerox or using existing LSI chips from vendors. An example of the custom LSI strategy using 10 custom LSI chips of 2 or 3 types is the target LSI system sketched in reference A. Two examples of the vendor LSI strategy are sketched below.

It is my judgement (as of 30 May 1978) that the custom LSI strategy will not reliably meet a 3Q81 IMO, even when cut back from the 10-chip-type design (used to establish issue at 1Q81 in references C and D) to the 3-chip-type design (sketched in reference A). This difficult judgement hangs on three others: (1) the judgement that NSil-2 N-Mos is required for LSI Star and is not sufficiently developed, (2) the judgement that our processor architects require knowledge of, but are unfamiliar with microelectronics design techniques, and (3) the judgement that advanced LSI system design automation software is required and that we have none, none in ED, none in Parc. I propose we launch custom LSI, but not depend on it for our LSI Star IMO.
A 16-bit vendor LSI microprocessor strategy looks undesirable.

Butler Lampson and I discussed the possible application of the Intel 8086 16-bit LSI microprocessor in building LSI Star for a 3Q81 IMO. The 8086 is judged to be among the best in its class. Even so, even without looking at a detailed design, the following disadvantages seem to argue strongly against using an 8086 and, therefore, against using a 16-bit vendor LSI microprocessor. First, processor and storage performance would be low, too low for image processing, too low for multiuser configurations, too low even for a single-user LSI Star workstation: something like 400ns for register-to-register operations and 2000ns for storage references. Second, the Mesa system would have to be changed to accommodate the 8086 instruction set rather than Mesa bytecodes. This would require a major Mesa and Pilot investment. This would result in Mesa programs occupying much more main storage because the space conservation properties of the bytecodes would be lost. Third, custom microcode for performance tuning would be disallowed. Fourth, custom LSI would be required for the Xerox Wire. Larry Tesler at Parc has been working with the 8086 and could serve to elaborate further on this strategy.

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A bit-slice vendor LSI microprocessor strategy looks promising.

Butler Lampson was quite prepared to discuss the use of bit-slice vendor LSI microprocessors in building LSI Star for a 3Q81 IMO. Butler already has, on a stack of yellow sheets, a design using the 100ns AMD 2900. The objective of his design is a single-user stellar workstation packaged in its own display housing, like the target LSI system sketched in reference A. His workstation would have its own 800,000-bitmap display, SA4000 disk, Ethernet (not Xerox Wire yet), and microprocessor bus for something like RS232C connections. The controllers for these devices would each have a fixed-storage-bandwidth hardware task sharing the microprocessor with the fifth, Mesa emulator task. Microcode for all 5 hardware tasks would be held in a 2K rom (not ram) containing 40-bit microinstructions. The 2K control rom, 32 64K ram chips offering 128K of uncorrected main storage, and controller hardware would require an estimated 200 chips (within 20%) on 1 PCBA. The processor would be capable of executing short Mesa bytecodes at 1.5 mips.

Butler explains that there are three major reasons why this vendor LSI bit-slice workstation has its desirable combination of characteristics. First, like any new LSI design, it uses 64K rams for main storage. Second, by tightly integrating the IO controllers and giving them a synchronous share of main storage bandwidth, controller chip count is dramatically reduced. For example, he estimates a 20-chip Ethernet controller, down from 80 on the Alto. And third, the processor has functionality and configurability aimed at the single-user workstation. Unlike the MSI D0, there is no IO bus. There is no shifter; bitblt, however, runs at more than twice Alto speed. There is no storage map per se; the map is held in main storage and performance maintained for 80% of bytecode executions via context-switch-time mapping of Mesa's L, G, and C registers.

I asked Butler about how far he is willing to take his design; he is willing to have it taken now as it sits on yellow sheets. I propose that we ask the aforementioned LSI Star Team to study Butler's vendor LSI bit-slice design along with Chuck Thacker's custom LSI 3-chip-type design. It is my judgement that the bit-slice design holds the greater promise for the short term, IMO 3Q81, and the custom LSI for the long term.